

Comparative Matrix – SAP 2025 Achievements vs. ARIJ 2023–2027 Strategy, SAP 2026 Action Plan, and SDG Linkage

Strategic Objective (ARIJ 2023–2027)	2025 Achievements (SAP)	Indicators & Level of Achievement	Gaps / Areas for Improvement	SAP 2026 Action Plan Response	2026 Measurement Indicators (based on expected targets)
Improve Agricultural Production Quality, Quantity, and Cost-Effectiveness	698,300 kg crops & forage; USD 889,650 market value; 25–40% yield increase; 35,200 m ³ water saved	✓ Yields exceeded targets ✓ Costs reduced ✓ Solar irrigation installed	✓ Limited reporting on drought-resistant varieties ✓ IPM adoption rates not tracked	Scale CSA crop production & IPM training; precision Agriculture training; and extend solar irrigation	✓ +30% yield increase ✓ 500 farmers trained in IPM ✓ 20 new solar irrigation systems ✓ SDG linkage: SDG 2, SDG 12, SDG 6
Introduce & Scale Green Smart Agricultural Techniques	68 wicking beds, 88 drip irrigation systems, 3 ponds; 400 dunums expanded cultivation	✓ Irrigation targets exceeded ✓ Composting piloted	✓ Hydroponics expansion limited ✓ Replication uneven	Expand hydroponics/ wicking beds; integrate composting into circular economy	✓ 200 households using wicking beds and hydroponics ✓ 150 new drip irrigation systems established ✓ XX farmers trained in composting and zero waste approach ✓ SDG linkage: SDG 2, SDG 12, SDG 13

Strategic Objective (ARIJ 2023–2027)	2025 Achievements (SAP)	Indicators & Level of Achievement	Gaps / Areas for Improvement	SAP 2026 Action Plan Response	2026 Measurement Indicators (based on expected targets)
Increase Agricultural Self-Sufficiency & Food Security	144 households supported with seeds; 79 households with barns & feed security	✓ Household food security strengthened ✓ Feed costs 50%	✓ Home gardens not widely reported ✓ Nutrition outcomes not tracked	Scale household gardens; integrate nutrition monitoring	✓ 200 households with home gardens & agricultural farm ✓ 300 households receiving seeds ✓ Household diet diversity score ↑ 20% ✓ SDG linkage: SDG 1, SDG 2, SDG 3
Empower Marginalized Groups (Women, Youth, Small Farmers)	43–55% women participation; 510 students engaged; women-led cooperatives in composting & packaging	✓ Gender equity mainstreamed ✓ Youth integrated	✓ Limited data on small farmer inputs ✓ Cooperative revenue growth not tracked	Expand women's empowerment pillar; broaden youth entrepreneurship	✓ 2,500 women trained ✓ 25 women-led cooperatives supported ✓ Cooperative revenues ↑ 25% ✓ SDG linkage: SDG 5, SDG 8, SDG 10
Enhance Market Accessibility & Competitiveness	Graduate training linked 32 youth to cooperatives; sales ↑ 8–30%; USD 3,375 new cooperative sales	✓ Market linkages strengthened	✓ E-marketing platforms not developed ✓ Certification uptake missing	Strengthen market accessibility pillar; develop e-platforms; expand certification programs	✓ XX e-marketing platforms developed ✓ XX physical market improved/established. ✓ 200 farmers certified ✓ Cooperative/farmer sales ↑ 20% ✓ SDG linkage: SDG 8, SDG 9, SDG 12

Strategic Objective (ARIJ 2023–2027)	2025 Achievements (SAP)	Indicators & Level of Achievement	Gaps / Areas for Improvement	SAP 2026 Action Plan Response	2026 Measurement Indicators (based on expected targets)
Rehabilitate & Revive Agricultural Lands	250 dunums cereals, 25 dunums forage; azolla feed units producing 10,000 kg annually	✓ Land rehabilitation achieved ✓ Organic inputs promoted	✓ Scale modest compared to targets ✓ Water harvesting limited	Scale land rehabilitation; expand water harvesting; integrate biodiversity conservation	✓ 500 dunums rehabilitated/ planted ✓ XX communities adopting water harvesting ✓ XX biodiversity projects / pilots implemented. ✓ SDG linkage: SDG 2, SDG 6, SDG 15
Build Resilience to Climate Change	2,632 tons CO ₂ reduced/ sequestered; pest damage ↑60%; post-harvest losses ↑ 25%	✓ Climate mitigation exceeded targets	✓ Water management models not documented ✓ Adaptive capacity evidence limited	Scale CSA diversification; strengthen water management models; expand carbon sequestration	✓ XX tons CO ₂ reduced/ sequestered ✓ XX new water management models ✓ Pest damage ↑ 70% ✓ SDG linkage: SDG 7, SDG 12, SDG 13

Strategic Objective (ARIJ 2023–2027)	2025 Achievements (SAP)	Indicators & Level of Achievement	Gaps / Areas for Improvement	SAP 2026 Action Plan Response	2026 Measurement Indicators (based on expected targets)
Disseminate Knowledge & Best Practices	63 workshops; 2,213 trainees; literacy gains 13–24%	✓ Knowledge dissemination achieved	✓ Limited reporting on materials ✓ Research partnerships underreported	Expand CSA training pillar; strengthen university partnerships; produce more materials	✓ 80 workshops ✓ 3,000 participants trained ✓ XX educational/awareness materials distributed ✓ XX university partnerships ✓ XX research, assessment ✓ SDG linkage: SDG 4, SDG 5, SDG 17
Promote Biodiversity Conservation	11 beehives introduced; pollination & biodiversity enhanced	✓ Early steps toward biodiversity	✓ Still pilot-scale; not a dedicated pillar	Add Biodiversity Conservation as a dedicated pillar; scale pollination, agroforestry, habitat restoration	✓ XX beehives ✓ XX agroforestry plots ✓ XX wild plants domestication pilots ✓ Biodiversity index ↑ 15% ✓ SDG linkage: SDG 15, SDG 2, SDG 11
Reduce Greenhouse Gas Emissions	Biogas units, solar irrigation, azolla feed systems; 32.4 tons CO ₂ reduced	✓ Clear alignment with SDG 7 & SDG 13	✓ Energy interventions modest compared to targets	Scale renewable energy adoption (biogas, solar); integrate with climate mitigation targets	✓ 50 biogas units ✓ 30 solar systems ✓ 500 tons CO ₂ reduced ✓ Household energy costs ↑ 30% ✓ SDG linkage: SDG 7, SDG 12, SDG 13

■ SAP 2026 Expected Outcomes, Collective SDG Linkage and Strategic Fit

- More than 8,000 direct beneficiaries.
- More than USD 2 million in market value generated.
- More than 3,000 tons CO₂ reduced/sequestered.
- Expanded biodiversity projects (pollination, agroforestry, habitat restoration).
- Full alignment with ARIJ's 2023–2027 strategy, consolidating strengths while closing gaps to meet all strategic targets by 2027.
- Gap Closing: Adding Biodiversity Conservation as a dedicated pillar and strengthening Market Accessibility & Competitiveness, directly addressing low/missing indicators from 2025.
- **SAP 2026 outcomes collectively advance 14 SDGs:**
SDG 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 15, 17
- Strategic Fit: This integrated pillar approach ensures SAP 2026 is fully aligned with ARIJ's 2023–2027 strategy, consolidating strengths while closing gaps to meet all strategic targets by 2027

■ Capacity Building Plan for ARIJ Staff – 2026

By 2026, ARIJ staff capacity building will focus on:

- **Consolidating strengths** in climatesmart agriculture, renewable energy, women's empowerment, and sustainable circular economy agroentrepreneurship.
- **Closing gaps** in biodiversity conservation, market access, and livestock feed production systems.
- **Equipping staff** with digital tools, cooperative governance skills, and advanced agritech knowledge.
- **Strategic Alignment:** SAP 2026 is fully aligned with ARIJ's 2023–2027 strategy, positioning it as a flagship program for climatesmart, inclusive, and resilient rural development. This matrix-driven approach consolidates institutional strengths, closes gaps from 2025, and ensures all strategic targets are achieved by 2027.

■ Funding, Financial Resource Mobilization & Partnerships – 2026

Diversifying Funding Sources

- Secured multiyear grants from international donors (EU, Spanish Cooperation, Oxfam, Care International, FAO, UPA, WFP, Save the Children, MCC, Presbyterian Church), complemented by emerging private sector partnerships.
- Expanded cofinancing opportunities with Palestinian cooperatives, NGOs (e.g., PAIC members), and government ministries and agencies.

Leveraging Climate Finance

- Advanced access to global climate funds (e.g., Green Climate Fund) to scale climate-resilient agriculture and renewable energy projects.
- Positioned ARIJ as a regional leader in climatesmart programming, building on 2024 achievements in carbon sequestration and biodiversity restoration.

Promoting InvestmentDriven Models

- Shifted from shortterm aid dependency toward longterm investment frameworks in sustainable agriculture.
- Piloted blended finance approaches that combine donor grants with private investment, ensuring sustainability and market competitiveness.

Strengthening Partnerships & Networks

- Established new strategic partnerships with ActionAid, Caritas Jerusalem, and Welthungerhilfe (WHH).
- Reinforced existing collaborations with national and international institutions, while joining regional and global networks, consortiums, and hubs (Techno park, BBI).
- Enhanced cooperation with universities and research centers to drive applied research, analytical studies, and piloting of green, adaptable technologies in Palestine.

Strategic Fit

This mobilization strategy consolidates ARIJ's financial resilience, diversifies its resource base, and ensures alignment with the 2023–2027 strategy.